	MEDIUM TERM FINANCIAL STRATEGY 2011/12 TO 2015/16	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	NET COST OF SERVICES B/F FROM PREVIOUS YEAR	£	<b>£</b> 16,753,397	£ 15,887,805	£ 15,673,050	£ 15,517,584	<b>£</b> 15,387,070
	IN YEAR BUDGET VARIATIONS		10,100,001	10,001,000	10,070,000	10,011,004	10,007,070
	INCREASED COSTS OF EXISTING SERVICES						
	Estimated general inflation / leasing costs / utilities		150,000	200,000	200,000	200,000	200,000
	2010/11 pay freeze		(120,000)				
	Pay awards		196,100	0	413,400	421,700	430,200
	Phasing out of pension reserve contribution - 2004 Revaluation		50,000	50,000	50,000		
	Phasing out of pension reserve contribution - 2007 Revaluation Additional pension funding required - 2010 Revaluation		65,500 135,000	135,000	135,000	135,000	135,000
	Landfill Tax		40,000	40,000	100,000	100,000	100,000
	DEFRA funded vehicles		,	70,000			
	Maintenance of watercourses, streams and ditches			30,000			
	One HR		72,700				
	PDG funded staff built into base budget		130,000				
	Procurement		100,000				
	INCOME						
	Fees & charges - inflation		(328,200)	(336,800)	(345,500)	(354,100)	(362,900)
	Off-street car parking		500,000				
	VAT increase on off-street car parking not passed to customer		90,000				
	HMO Register fees		17,500				
	Land Charges Bus departure fees		50,000 15,000				
	Investment Interest		200,000	(1,400)	(4,300)	(9,000)	(4,600)
			200,000	(1,100)	(1,000)	(0,000)	(1,000)
	Minimum Revenue Provision		146,500				
	RESERVES						
*	Increased property repair and renewal fund contributions		125,000	200,000	200,000	182,000	
*	Increased contribution to Capital reserve (RCCO)		75,000				
	Use of reserves						
**	FUNDING GAP		(2,575,692)	(601,555)	(804,066)	(706,114)	(162,927)
	PROJECTED NET COST OF SERVICES	16,753,397	15,887,805	15,673,050	15,517,584	15,387,070	15,621,843
***	Government Grant support	(8,841,359)	(7,957,223)	(7,559,362)	(7,181,394)	(6,822,324)	(6,822,324)
	Collection Fund surplus contribution	(33,500)	(33,500)				
	Council tax income assuming council tax increases by 2.5% per annum	(7,878,538)	(7 007 001)	(8,113,688)	(8,336,190)	(0 ECA 74E)	(8,799,519)
	Council tax income assuming council tax increases by 2.5% per annum	(16,753,397)	(7,897,081) (15,887,805)	(15,673,050)	(15,517,584)	(8,564,745) (15,387,070)	(15,621,843)
				,		,	
	Cummulative Funding Gap		(2,575,692)	(3,177,247)	(3,981,313)	(4,687,427)	(4,850,354)
	Projected Council Tay at appual 2.5% rice (accuming can in reduced by						
	Projected Council Tax at annual 2.5% rise (assuming gap is reduced by savings or additional income)	187.12	187.12	191.80	196.59	201.51	206.55
	savings of additional income	107.12	107.12	191.00	190.59	201.51	200.55
	Projected annual $\%$ rise to assuming funding gap is met	2.5%	0.0%	2.5%	2.5%	2.5%	2.5%
	Assumed level for estimating - subject to either a policy decision or						
*	confirmation of legal framework / Statute						
	Funding gap may include efficiency savings which deliver non-cashable						
**	or cashable savings						
***	Assumed decrease in government grant support		-10%	-5%	-5%	-5%	0%