

<b>BRIDGING THE GAP STRATEGY - SCENARIO 1</b>						
	2013/14	2014/15	2015/16	2016/17	2017/18	Total
MTFS Gap	954,946	597,929	644,865	354,191	248,172	2,800,103
<b>Total Current MTFS Funding Deficit</b>	<b>954,946</b>	<b>597,929</b>	<b>644,865</b>	<b>354,191</b>	<b>248,172</b>	<b>2,800,103</b>
<b>Organisational changes</b>						
Remove essential/regular car user status	15,600					15,600
Delivered staff restructures	43,900					43,900
Senior Management Team review		100,000	50,000	50,000		200,000
Built Environment Management Restructure	52,700					52,700
Economic Development Restructure	20,000					20,000
Retained organisation savings					50,000	50,000
<b>Shared Services</b>						
Establishing Ubico with Cotswold District Council	93,000					93,000
GO shared services	269,700					269,700
Tewkesbury Borough Council joining Ubico	45,400					45,400
Shared Project Management with Forest of Dean	15,600					15,600
Shared GIS with Forest of Dean	30,000					30,000
<b>Commissioning</b>						
L&C Review	50,000		500,000			550,000
Trade Waste service review			50,000			50,000
Review of Arle Nursery					50,000	50,000
ICT Review			100,000			100,000
Revenues & Benefits Review					50,000	50,000
Joint Management Unit for Waste					100,000	100,000
<b>Income</b>						
Freeze on car parking charges	-120,000					-120,000
Council tax increase of 3.5%	80,000					80,000
Planning fee income rise 15%	60,000					60,000
Townscape/Conservation planning advice	5,000					5,000
Fees & Charges Review inc. concessions			30,000			30,000
Provision of mortgages - interest				20,000		20,000
<b>Asset Management</b>						
Remove annual increase contribution to Programme Maintenance Reserve	200,000	200,000	200,000	107,000		707,000
Rationalisation of asset portfolio			30,000		30,000	60,000
Accommodation Strategy				100,000	100,000	200,000
<b>Other</b>						
Additional allotment sites	5,000					5,000
Supplies & services savings	3,300	12,000	10,300	10,000	10,000	45,600
Additional recharge to HRA / CBH	69,000					69,000
Single Advice Contract tender saving	22,000					22,000
Reduction in Everyman Grant	5,000	5,000	5,000			15,000
Reduction in grant to Regeneration Partnerships	4,000	4,000	4,000			12,000
Reduction in grants			30,000			30,000
<b>Total Savings/Income over MTFS</b>	<b>969,200</b>	<b>321,000</b>	<b>1,009,300</b>	<b>287,000</b>	<b>390,000</b>	<b>2,976,500</b>
<b>shortfall / (surplus) against MTFS Funding Gap</b>	<b>-14,254</b>	<b>276,929</b>	<b>-364,435</b>	<b>67,191</b>	<b>-141,828</b>	<b>-176,397</b>
<b>Potential 'one off' funding contribution to support budget due to timing of savings delivery</b>	<b>14,254</b>	<b>-276,929</b>	<b>364,435</b>	<b>-67,191</b>	<b>141,828</b>	<b>176,397</b>

\* Make one-off contributions to Programme Maintenance reserve from New Homes Bonus

NB: traffic lights denote risk associated with delivery

<b>BRIDGING THE GAP STRATEGY - SCENARIO 2</b>						
	2013/14	2014/15	2015/16	2016/17	2017/18	Total
MTFS Gap	954,946	597,929	644,865	354,191	248,172	2,800,103
Potential additional funding cut - further c5%	250,000	250,000				500,000
<b>Total Current MTFS Funding Deficit</b>	<b>1,204,946</b>	<b>847,929</b>	<b>644,865</b>	<b>354,191</b>	<b>248,172</b>	<b>3,300,103</b>
<b>Organisational changes</b>						
Remove essential/regular car user status	15,600					15,600
Delivered staff restructures	43,900					43,900
Senior Management Team review		100,000	50,000	50,000		200,000
Built Environment Management Restructure	52,700					52,700
Economic Development Restructure	20,000					20,000
Retained organisation savings					50,000	50,000
<b>Shared Services</b>						
Establishing Ubico with Cotswold District Council	93,000					93,000
GO shared services	269,700					269,700
Tewkesbury Borough Council joining Ubico	45,400					45,400
Shared Project Management with Forest of Dean	15,600					15,600
Shared GIS with Forest of Dean	30,000					30,000
<b>Commissioning</b>						
L&C Review	50,000		500,000	100,000	100,000	750,000
Trade Waste service review			50,000			50,000
Review of Arle Nursery					50,000	50,000
ICT Review			100,000			100,000
Revenues & Benefits Review					50,000	50,000
Joint Management Unit for Waste					100,000	100,000
<b>Income</b>						
Freeze on car parking charges	-120,000					-120,000
Council tax increase of 3.5%	80,000					80,000
Planning fee income rise 15%	60,000					60,000
Townscape/Conservation planning advice	5,000					5,000
Fees & Charges Review inc. concessions			30,000			30,000
Provision of mortgages - interest				20,000		20,000
<b>Asset Management</b>						
Remove annual increase contribution to Programme Maintenance Reserve	200,000	200,000	200,000	107,000		707,000
Rationalisation of asset portfolio			30,000		30,000	60,000
Accommodation Strategy				100,000	100,000	200,000
<b>Other</b>						
Additional allotment sites	5,000					5,000
Supplies & services savings	3,300	12,000	10,300	10,000	10,000	45,600
Additional recharge to HRA / CBH	69,000					69,000
Single Advice Contract tender saving	22,000					22,000
Reduction in Everyman Grant	5,000	5,000	5,000			15,000
Reduction in grant to Regeneration Partnerships	4,000	4,000	4,000			12,000
Reduction in grants			30,000			30,000
<b>Total Savings/Income over MTFS</b>	<b>969,200</b>	<b>321,000</b>	<b>1,009,300</b>	<b>387,000</b>	<b>490,000</b>	<b>3,176,500</b>
<b>shortfall / (surplus) against MTFS Funding Gap</b>	<b>235,746</b>	<b>526,929</b>	<b>-364,435</b>	<b>-32,809</b>	<b>-241,828</b>	<b>123,603</b>
<b>Potential 'one off' funding contribution to support budget due to timing of savings delivery</b>	<b>-235,746</b>	<b>-526,929</b>	<b>364,435</b>	<b>32,809</b>	<b>241,828</b>	<b>-123,603</b>

\* Make one-off contributions to Programme Maintenance reserve from New Homes Bonus

NB: traffic lights denote risk associated with delivery