

Function	Lead Member	Strategic Lead	ELT Lead	Officer Support	Email Address	Division	Delivery Vehicle	Provider
Allotments (part of wellbeing)	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Adam Reynolds	Adam.Reynolds@cheltenham.gov.uk	Communities & Place		
Grounds Maintenance	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Adam Reynolds	Adam.Reynolds@cheltenham.gov.uk	Communities & Place	Ubico Ltd	Beth Boughton
Parks and Play Areas	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Adam Reynolds	Adam.Reynolds@cheltenham.gov.uk	Communities & Place		
Public Toilets	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Karen Watson / Gemma Bell (asset)	Karen.Watson@cheltenham.gov.uk / Gemma.Bell@cheltenham.gov.uk	Finance Assets & Regeneration	Ubico Ltd	Beth Boughton
Recycling	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Karen Watson	Karen.Watson@cheltenham.gov.uk	Communities & Place	Ubico Ltd	Beth Boughton
Street Cleaning	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Karen Watson	Karen.Watson@cheltenham.gov.uk	Communities & Place	Ubico Ltd	Beth Boughton
Trees (street and parks)	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Chris Chavasse	Chris.Chavasse@cheltenham.gov.uk	Communities & Place		
Waste Collection (including trade waste)	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Karen Watson	Karen.Watson@cheltenham.gov.uk	Communities & Place	Ubico Ltd	Beth Boughton
Waste Partnerships & Policy	Waste, Recycling & Street Services	Iain Dobie	Darren Knight	Karen Watson	Karen.Watson@cheltenham.gov.uk	Communities & Place		
Achieving Cheltenham Net Zero	Climate Emergency	Alisha Lewis	Darren Knight	Laura Tapping	Laura.Tapping@cheltenham.gov.uk	Communities & Place		
Behavioural & Cultural Change To Embed Action On Climate	Climate Emergency	Alisha Lewis	Darren Knight	Laura Tapping	Laura.Tapping@cheltenham.gov.uk	Communities & Place		
Modal Shift - inc. walking & cycling & zero emission transport	Climate Emergency	Alisha Lewis	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Sustainable Water Flooding	Climate Emergency	Alisha Lewis	Darren Knight	Rebecca Silience	Rebecca.Silience@cheltenham.gov.uk	Communities & Place		
Sustainability/Climate Change	Climate Emergency	Alisha Lewis	Darren Knight	Laura Tapping	Laura.Tapping@cheltenham.gov.uk	Communities & Place		
Airport	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones			Finance Assets & Regeneration	Glos Airport Ltd	Karen Taylor
Building Control	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones	Ian Smith	Ian.Smith@cheltenham.gov.uk	Finance Assets & Regeneration		
Cemetery and Crematorium	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones	Ben Jenkins	Benjamin.Jenkins@cheltenham.gov.uk	Finance Assets & Regeneration		
Future Developments and Strategic Transport	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones	Paul Minnis/Tracey Birkinshaw	Paul.Minnis@cheltenham.gov.uk / Tracey.Birkinshaw@cheltenham.gov.uk	Finance Assets & Regeneration		
GCC Transport Liason	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones	Paul Minnis/Tracey Birkinshaw	Paul.Minnis@cheltenham.gov.uk / Tracey.Birkinshaw@cheltenham.gov.uk	Finance Assets & Regeneration		
Golden Valley/Cyber Central/West Chelt	Cyber, Regeneration & Commercial Income	Mike Collins	Paul Jones	Paul Minnis	Paul.Minnis@cheltenham.gov.uk	Finance Assets & Regeneration		
High Street	Cyber, Regeneration & Commercial Income	Mike Collins	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Car Parking	Finance & Assets	Peter Jeffries	Paul Jones	Jayne Gilpin	Jayne.Gilpin@cheltenham.gov.uk	Finance Assets & Regeneration		
Counter Fraud Unit	Finance & Assets	Peter Jeffries	Paul Jones	Emma Cathcart	Emma.Cathcart@cheltenham.gov.uk	Finance Assets & Regeneration	Counter Fraud Unit	Emma Cathcart
Elections and Electoral Registration	Finance & Assets	Peter Jeffries	Paul Jones	Kim Smith	Kim.Smith@cheltenham.gov.uk	Finance Assets & Regeneration		
Finance	Finance & Assets	Peter Jeffries	Paul Jones	Gemma Bell	Gemma.Bell@cheltenham.gov.uk	Finance Assets & Regeneration		Paul Jones
Fleet Management	Finance & Assets	Peter Jeffries	Paul Jones			Finance Assets & Regeneration		
Internal Audit	Finance & Assets	Peter Jeffries	Paul Jones	Lucy Cater	Lucy.Cater@cheltenham.gov.uk	Finance Assets & Regeneration	SWAP	Lucy Cater
Members Allowances	Finance & Assets	Peter Jeffries	Paul Jones	Bev Thomas	Bev.Thomas@cheltenham.gov.uk	Finance Assets & Regeneration		
Pension and Pensions	Finance & Assets	Peter Jeffries	Paul Jones	Bev Thomas	Bev.Thomas@cheltenham.gov.uk	Finance Assets & Regeneration	Publica	Kate Righton
Property/Asset Mgt/Investment	Finance & Assets	Peter Jeffries	Paul Jones	Gemma Bell	Gemma.Bell@cheltenham.gov.uk	Finance Assets & Regeneration		
Revenues and Benefits - Policy	Finance & Assets	Peter Jeffries	Paul Jones	Jayne Gilpin	Jayne.Gilpin@cheltenham.gov.uk	Finance Assets & Regeneration		
Arts/Festivals/Entertainments	Econ. Developm. Culture, Tourism & Wellbeing	Darren Knight	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place	L&C Trust	Laurie Bell
Cheltenham Trust	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Economic Development	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Events Management	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Helen Mole	Helen.Mole@cheltenham.gov.uk	Communities & Place		
Healthy Living	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Leisure Facilities	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place	L&C Trust	Laurie Bell
Public Art Panel	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Sophie Barton	Sophie.Barton@cheltenham.gov.uk	Communities & Place		
Sport & Play Development	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place	L&C Trust	Laurie Bell
Tourism Strategy, Destination Marketing, Branding	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Town Hall	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Twinning	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Wilson Art Gallery & Museum	Econ. Developm. Culture, Tourism & Wellbeing	Max Wilkinson	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place	L&C Trust	Laurie Bell
Homelessness/Housing Needs	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place		
Housing Enabling	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place		
Housing - Private Rented Sector	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place	CBH Ltd	Steve Slater
Housing - Public	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place		
Supporting People (Housing related support)	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place		
Town of Sanctuary - Settlement of Refugees & Asylum Seekers	Housing	Victoria Atherstone	Paul Jones	Martin Stacy	Martin.Stacy@cheltenham.gov.uk	Communities & Place		
Business Improvement District	Leader	Rowena Hay	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Cheltenham Strategic Advisory Board	Leader	Rowena Hay	Gareth Edmundson			Chief Executive		
Communications	Leader	Rowena Hay	Darren Knight	Katie Sandey	Katie.Sandey@cheltenham.gov.uk	Communities & Place		
Constitution	Leader	Rowena Hay	Darren Knight	Bev Thomas	Bev.Thomas@cheltenham.gov.uk	Communities & Place		
Corporate Governance/SIC	Leader	Rowena Hay	Gareth Edmundson	Ann Wolstencroft	Ann.Wolstencroft@cheltenham.gov.uk	Chief Executive		
Corporate Performance, Policy and Business Plan	Leader	Rowena Hay	Gareth Edmundson	Ann Wolstencroft	Ann.Wolstencroft@cheltenham.gov.uk	Chief Executive		
Council Shareholder (e.g. Ubico, Publica, CBH, Airport)	Leader	Rowena Hay	Gareth Edmundson	Gill Morris	Gill.Morris@cheltenham.gov.uk	Chief Executive		
Democratic Services	Leader	Rowena Hay	Claire Hughes			Chief Executive		
Economic Growth Joint Committee and Western Gateway	Leader	Rowena Hay	Gareth Edmundson	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Chief Executive		
Emergency Planning	Leader	Rowena Hay	Gareth Edmundson	Louis Krog	Louis.Krog@cheltenham.gov.uk	Chief Executive		
HR/People/OD	Leader	Rowena Hay	Gareth Edmundson	Ann Wolstencroft	Ann.Wolstencroft@cheltenham.gov.uk	Chief Executive		
Joint Strategic Plan	Leader	Rowena Hay	Gareth Edmundson	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Chief Executive		
Leadership Gloucestershire	Leader	Rowena Hay	Gareth Edmundson			Chief Executive		
Levelling Up	Leader	Rowena Hay	Gareth Edmundson	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Chief Executive		
LGA/DCN	Leader	Rowena Hay	Gareth Edmundson			Chief Executive		
Monitoring Officer & Standards (inc DPD)	Leader	Rowena Hay	Claire Hughes			Chief Executive	OneLegal (TBC)	
Risk Management	Leader	Rowena Hay	Gareth Edmundson	Ann Wolstencroft	Ann.Wolstencroft@cheltenham.gov.uk	Chief Executive		
South West Councils	Leader	Rowena Hay	Gareth Edmundson			Chief Executive		
Assets of Community Value & Appeals	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Children & Young People	Safety & Communities	Flo Clucas	Darren Knight	Tracy Brown	Tracy.Brown@cheltenham.gov.uk	Communities & Place		
Civic	Safety & Communities	Flo Clucas	Darren Knight	Bev Thomas/Jennie Ingram	Bev.Thomas@cheltenham.gov.uk / Jennie.Ingram@cheltenham.gov.uk	Communities & Place		
Community Development	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Community Partnership	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Community Safety Partnership	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Equalities and Diversity	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Health and Wellbeing Board	Safety & Communities	Flo Clucas	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
NCLB	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Parish Liason	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
PCC Liason	Safety & Communities	Flo Clucas	Darren Knight			Communities & Place		
Safeguarding	Safety & Communities	Flo Clucas	Darren Knight	Tracy Brown	Tracy.Brown@cheltenham.gov.uk	Communities & Place	CBH Ltd	Steve Slater
Safer Gloucestershire	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Scrutiny Liason	Safety & Communities	Flo Clucas	Darren Knight	Bev Thomas	Bev.Thomas@cheltenham.gov.uk	Communities & Place		
SOLACE	Safety & Communities	Flo Clucas	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
Voluntary/Community Groups	Safety & Communities	Flo Clucas	Darren Knight	Richard Gibson	Richard.Gibson@cheltenham.gov.uk	Communities & Place		
Business Continuity	Customer & Regulatory Services	Martin Horwood	Darren Knight	Ann Wolstencroft	Ann.Wolstencroft@cheltenham.gov.uk	Communities & Place		
Complaints/FDI	Customer & Regulatory Services	Martin Horwood	Darren Knight	Beth Sears	Beth.Sears@cheltenham.gov.uk	Communities & Place		
Customer Services	Customer & Regulatory Services	Martin Horwood	Darren Knight	Judy Hibbert	Judy.Hibbert@cheltenham.gov.uk	Communities & Place		
Development Management	Customer & Regulatory Services	Martin Horwood	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Digital Platform	Customer & Regulatory Services	Martin Horwood	Darren Knight	Sanjay Mistry	Sanjay.Mistry@cheltenham.gov.uk	Communities & Place		
Env & Safety Enforcement	Customer & Regulatory Services	Martin Horwood	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
Env. Pollution and Contaminated Land	Customer & Regulatory Services	Martin Horwood	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
Food Safety & Health and Safety	Customer & Regulatory Services	Martin Horwood	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
Housing - Private Inspections and Enforcement	Customer & Regulatory Services	Martin Horwood	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
ICT	Customer & Regulatory Services	Martin Horwood	Gareth Edmundson	Ann Wolstencroft / John Chorton	Ann.Wolstencroft@cheltenham.gov.uk / John.Chorton@publicgroup.uk	Chief Executive		
Licensing	Customer & Regulatory Services	Martin Horwood	Darren Knight	Louis Krog	Louis.Krog@cheltenham.gov.uk	Communities & Place		
Liaison Homes	Customer & Regulatory Services	Martin Horwood	Darren Knight	Judy Hibbert	Judy.Hibbert@cheltenham.gov.uk	Communities & Place		
Local Plan/LDF	Customer & Regulatory Services	Martin Horwood	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Local Plan	Customer & Regulatory Services	Martin Horwood	Darren Knight	Judy Hibbert	Judy.Hibbert@cheltenham.gov.uk	Communities & Place		
Pest Control	Customer & Regulatory Services	Martin Horwood	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		
Planning	Customer & Regulatory Services	Martin Horwood	Darren Knight	Tracey Birkinshaw	Tracey.Birkinshaw@cheltenham.gov.uk	Communities & Place		