



SCRUTINY REVIEW – ONE PAGE STRATEGY

FOR COMPLETION BY THE OVERVIEW AND SCRUTINY COMMITTEE	
Broad topic area	Tackling Multiple Deprivation
Specific topic area	To look to ensure that CBC's policies and service delivery are targeted at working with communities to help them address the causal factors of multiple deprivation that it can influence and it should be working with other stakeholders to ensure that their efforts are similarly targeted.
Outcomes/Terms of Reference for the review	<ul style="list-style-type: none"> • Identify the causes, the causes of the causes, and possibly higher differentials of causation. • Identify the areas that CBC can directly influence to help tackle multiple deprivation. • Identify the other stakeholders that have the ability to help tackle multiple deprivation. • Identify the outcomes that we would like to achieve, and what indicators show whether our work is having the desired effect. • Hold scrutiny sessions with those stakeholders to ensure that we understand their aspirations and what they are able to contribute. • Perform a needs assessment for the each of the areas looking at any LSOA that is in the most deprived quintile (20%) for any of the IMD domains. • Make recommendations to Council, Cabinet, CBC representatives on outside bodies, to the LGA, the MHCLG, etc. on the resources, policies, powers and funding that are needed to help tackle multiple deprivation. • Provide an over-arching coordination role with the various other stakeholders to ensure that organisations' local delivery in Cheltenham are all directed towards the same outcomes and objectives. <p>It is hoped that the scrutiny working group will be the impetus for Cheltenham trying to develop a "Cheltenham Tackling Deprivation Strategy 2022-2030" document similar to the Portsmouth City Council "Portsmouth's Tackling Poverty Strategy 2015-2020" document.</p>
How long should the review take?	No strict time constraint
Recommendations to reported to:	<p>Overview & Scrutiny for endorsement</p> <p>Cabinet/Council depending on the recommendations made</p>

Membership:	TBC
FOR COMPLETION BY OFFICERS	
Officers experts and witnesses	<p>In time, the task group may wish to hear from those officers working in the following areas:</p> <ul style="list-style-type: none"> • Community development • Partnership working • Housing • Enforcement • Green space • Golden Valley • Social value <p>Officers are still cautious about staff capacity and are advising that the STG plan for the review to take 12 months+</p> <p>In addition, the STG may wish to consider escalating its findings and recommendations to Leadership Gloucestershire in recognition of the work it does to coordinate countywide partnership working.</p>
Sponsoring officer	Richard Gibson, Strategy and Engagement Manager
Facilitator	Harry Mayo, Democracy Officer (further support from DSU if required)
FOR COMPLETION BY THE SCRUTINY TASK GROUP	
Are there any current issues with performance?	Yes, but generally wider societal issues rather than specific policy issues at a council level, e.g. education, income, community cohesion. The task group will seek to identify specific areas where CBC can influence these.
Co-optees (<i>i.e. any member who is not a councillor or officer</i>)	None – each meeting will focus on a specific subject, with experts/witnesses invited according to their area of knowledge
Other experts and witnesses	<ul style="list-style-type: none"> • Community support/outreach organisations and partners (e.g. CBH, Big Local, Hesters Way Partnership, food banks, faith groups, NCLB, Family Space) • Janice Hamilton (West Cheltenham church outreach) • Housing (e.g. CBH, Bromford) • Enforcement (CBC officers, PCSOs/Neighbourhood Policing Team if available) • Green space (CBC officers) • Golden Valley (CBC officers) • School headteachers (esp. with high levels of FSM, e.g. All Saints/Hesters Way/Thomas More/Gardeners Lane/Rowanfield) • CBC finance officers
Other consultees	Public consultation an option if needed at some point

Background information	Initial scrutiny topic request by Cllr. Willingham Multiple Deprivation statistics (Richard Gibson)
Suggested method of approach	<p>Each meeting to focus on a particular topic area:</p> <ol style="list-style-type: none"> 1. Community outreach (including benefits) 2. Health (esp. reducing health inequalities) 3. Education 4. Housing and housing enforcement (including crime/policing/antisocial behaviour) 5. Economic growth (esp. Golden Valley) and employment 6. Final meeting – ‘mopping up’ and determining final set of recommendations
How will we involve the public/media, or at what stages?	<p>Task group meetings to remain private as standard – Chatham House rules, so attendees can speak freely about the issues they are facing.</p> <p>Public consultation may be needed at some point</p>
Preferred timing for meetings	<p>All 6 meetings to be scheduled as soon as possible, the last one taking place before the end of January 2022.</p> <p>6pm, can be in person/virtual/hybrid depending on need</p>