

**Appendix 3 - The Capital Programme**

| Directorate / Scheme  | Scheme Description   | Original Budget<br>2021/22<br>£ | Revised Budget<br>2021/22<br>£ | Forecast Outturn<br>2021/22<br>£ | Forecast<br>Budget<br>2022/23<br>£ | Forecast<br>Budget<br>2023/24<br>£ | Forecast<br>Budget<br>2024/25<br>£ | Forecast<br>Budget<br>2025/26<br>£ |
|---|--|---------------------------------|--------------------------------|----------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| <b>FINANCE &amp; ASSET MANAGEMENT</b>                       |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| <b>Property Services</b>                                    |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Gloucestershire Airport Limited                             | Runway repairs   | 7,250,000                       | 7,250,000                      | 3,930,000                        | 3,575,000                          | -                                  | -                                  | -                                  |
| Minster Innovation Exchange                                 | 20,000 sq ft purpose-built commercial space adjacent to the Minster  | 4,338,906                       | 5,325,445                      | 5,325,445                        | -                                  | -                                  | -                                  | -                                  |
| Investment in regeneration and economic recovery            | To investment in projects that will support the recovery of the town post pandemic   | 6,232,410                       | 6,232,410                      | -                                | -                                  | -                                  | -                                  | -                                  |
| West Cheltenham development (Cyber Hub)                     | Infrastructure to support cyber hub  | 4,647,966                       | 4,647,966                      | -                                | -                                  | -                                  | -                                  | -                                  |
| Electric Vehicle Charging Points                            |  | -                               | -                              | -                                | 75,000                             | -                                  | -                                  | -                                  |
| Smart Working Project                                       | Municipal Offices ground and first floor refurbishment   | 270,000                         | 270,000                        | -                                | -                                  | -                                  | -                                  | -                                  |
| Sandford Park toilets                                       | Provide for new public toilet provision at Sandford Park. £150k  | 150,000                         | 150,000                        | -                                | 150,000                            | -                                  | -                                  | -                                  |
| Clarence Fountain   | Refurbishing the Clarence Fountain area in line with Green Economic Recovery and Investment strategy outlined in the 2020/21 outturn report.   | -                               | -                              | 85,000                           | -                                  | -                                  | -                                  | -                                  |
| Montpellier Toilets   | To improve public toilet provision in the town.  | -                               | -                              | -                                | 100,000                            | -                                  | -                                  | -                                  |
| Imperial Gardens Railing Restoration                        | The restoration of the Imperial Gardens Railing to be funded by external resources and project managed by CBC. £100k   | 100,000                         | 100,000                        | 50,000                           | 50,000.00                          | -                                  | -                                  | -                                  |
|   |  | <b>22,989,282</b>               | <b>23,975,821</b>              | <b>9,390,445</b>                 | <b>3,950,000</b>                   | <b>-</b>                           | <b>-</b>                           | <b>-</b>                           |
| <b>PEOPLE &amp; CHANGE</b>                                  |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| <b>ICT</b>  |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Carbon Neutral agenda                                       | Seed funding to deliver the actions needed, as outlined in the report to Full Council in October 2019, to facilitate the Council's ambition to become carbon neutral by 2030.  | 350,000                         | 350,000                        | 209,000                          | 141,000                            | -                                  | -                                  | -                                  |
| Public Sector Decarbonisation Scheme                        |  | 382,600                         | 382,600                        | 382,600                          | 0                                  | -                                  | -                                  | -                                  |
| IT Infrastructure   | 5 year ICT infrastructure strategy<br>The new Case Management System, when fully implemented, should deliver staffing efficiencies of between 5% - 10% which would free up resource to take on additional third party work as envisaged by the Business Plan and the anticipated increase in third party income would be estimated to exceed, over the three year period, the procurement cost | 150,000                         | 150,000                        | 50,000                           | 200,000                            | 100,000                            | -                                  | -                                  |
| One Legal case management system                            |  | 40,000                          | 40,000                         | 40,000                           | -                                  | -                                  | -                                  | -                                  |
| <b>Leisure Trust</b>  |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Commercialisation opportunities within the Cheltenham Trust | Invest a sum of £1m to pump prime the commercial opportunities identified by The Cheltenham Trust (including investment which both sustains and grows income at the Town Hall);  | 777,000                         | 777,000                        | 375,000                          | 400,000                            | -                                  | -                                  | -                                  |
|   |  | <b>1,699,600</b>                | <b>1,699,600</b>               | <b>1,056,600</b>                 | <b>741,000</b>                     | <b>100,000</b>                     | <b>-</b>                           | <b>-</b>                           |
| <b>PLACE &amp; GROWTH</b>                                   |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| In Cab Technology   | The introduction of an In-Cab system would reduce the mileage required to be completed by Ubico, because it would guide the crew around their collection route and would largely eliminate mistakes. £200k   | 200,000                         | 200,000                        | 50,000                           | 150,000                            | -                                  | -                                  | -                                  |
| Crematorium Scheme - new chapels                            | Construction of new chapels  | -                               | -                              | -                                | -                                  | -                                  | -                                  | -                                  |
| Crematorium Scheme - existing chapel                        | Redevelopment of existing chapel   | 285,000                         | 285,000                        | 20,000                           | 265,000                            | -                                  | -                                  | -                                  |
| The Burrows Improvement Project                             | Forward funding for the Leckhampton playing field works.   | 866,000                         | 866,000                        | 584,000                          | 282,000                            | -                                  | -                                  | -                                  |
| Public Realm Investment - Grosvenor Street Car Park         | Improving linkages to the High Street, signage and decoration.<br>Additional CCTV in order to improve shopping areas and reduce fear of crime  | 115,500                         | 115,500                        | -                                | 115,500                            | -                                  | -                                  | -                                  |
| CCTV  |  | 141,500                         | 141,500                        | 10,000                           | 131,500                            | -                                  | -                                  | -                                  |
| Public Realm Improvements - High Street Phase 2             | Public Realm in the Strand / Cambray<br>Additional capital funding for investment in infrastructure improvements to the Council's off- street car parks, aligned to the actions proposed in the Car Parking Strategy approved by Cabinet in June 2017. Funded from car parking earmarked reserve.  | 424,914                         | 424,914                        | 12,000                           | 412,914                            | -                                  | -                                  | -                                  |
| Improvements to off-street car parking (£400k)              |  | 294,300                         | 294,300                        | 243,951                          | 50,349                             | -                                  | -                                  | -                                  |
| Changing Places   | Two changing room accessible toilets in the town centre  | 42,185                          | 42,185                         | -                                | 42,185                             | -                                  | -                                  | -                                  |
| <b>Housing</b>  |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Disabled Facilities Grants                                  | Mandatory Grant for the provision of building work, equipment or modifying a dwelling to restore or enable independent living, privacy, confidence and dignity for individuals and their families.   | 500,000                         | 500,000                        | 500,000                          | 500,000                            | 500,000                            | 500,000                            | 500,000                            |
| H&S, vacant property & renovation grants                    | Assistance available under the council's Housing Renewal Policy<br>A Gloucestershire-wide project to promote home energy efficiency, particularly targeted at those with health problems   | 206,400                         | 206,400                        | -                                | 206,400                            | -                                  | -                                  | -                                  |
| Warm & Well   | Enabling the delivery of Private Rented Sector (PRS) Housing through Cheltenham Borough Homes  | 18,400                          | 18,400                         | 18,400                           | 18,400                             | 18,400                             | 18,400                             | 18,400                             |
| Housing Delivery  | Expenditure in support of enabling the provision of new affordable housing in partnership with registered Social Landlords and the Homes and Communities Agency (HCA)  | 4,500,000                       | 4,500,000                      | -                                | 4,500,000                          | 4,500,000                          | 4,500,000                          | -                                  |
| Housing Enabling  |  | 252,746                         | 252,746                        | -                                | 252,746                            | -                                  | -                                  | -                                  |
| <b>Parks and Gardens</b>                                    |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Clyde Scooter Skate Park                                    | Developer Contributions<br>We are tendering one large playground improvement contract. Both will be committed this year, but paid for in next financial year.  | 50,000                          | 50,000                         | -                                | 50,000                             | -                                  | -                                  | -                                  |
| Play Area Enhancement                                       | Allotment Enhancements - new toilets, path surfacing, fencing, signage, and other improvements to infra-structure.   | 146,300                         | 146,300                        | 22,500                           | 123,800                            | -                                  | -                                  | -                                  |
| Allotments  |  | 161,402                         | 161,402                        | -                                | 161,000                            | -                                  | -                                  | -                                  |
| Replacement Parks & Gardens Vehicles                        | Replacement vehicles for parks and gardens   | 40,800                          | 40,800                         | 40,800                           | -                                  | -                                  | -                                  | -                                  |
| <b>Waste &amp; Recycling</b>                                |  |                                 |                                |                                  |                                    |                                    |                                    |                                    |
| Vehicles and recycling equipment and receptacles            | Replacement vehicles and recycling equipment   | 1,519,000                       | 1,519,000                      | 992,389                          | 1,034,925                          | 1,300,000                          | -                                  | -                                  |
|   |  | <b>9,764,447</b>                | <b>9,764,447</b>               | <b>2,494,040</b>                 | <b>8,296,719</b>                   | <b>6,318,400</b>                   | <b>5,018,400</b>                   | <b>518,400</b>                     |
| <b>TOTAL CAPITAL PROGRAMME</b>                              |  | <b>34,453,329</b>               | <b>35,439,868</b>              | <b>12,941,085</b>                | <b>12,987,719</b>                  | <b>6,418,400</b>                   | <b>5,018,400</b>                   | <b>518,400</b>                     |

| <b>Funded by:</b>             |                   |                   |                   |                   |                  |                  |                |                |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|----------------|----------------|
| General Fund Capital Receipts | 1,808,616         | 1,808,616         | 1,115,851         | 1,684,714         | -                | -                | -              | -              |
| Capital Reserve               | 500,000           | 500,000           | 50,000            | 250,349           | 100,000          | -                | -              | -              |
| Prudential Borrowing          | 26,151,282        | 27,137,821        | 7,292,389         | 9,509,925         | 5,800,000        | 4,500,000        | -              | -              |
| Partner Funding               | 1,008,185         | 1,008,185         | 634,000           | 50,000            | -                | -                | -              | -              |
| Capital Grant or Contribution | 3,496,600         | 3,496,600         | 3,330,445         | 465,185           | -                | -                | -              | -              |
| Better Care Fund              | 621,600           | 621,600           | 518,400           | 724,800           | 518,400          | 518,400          | 518,400        | 518,400        |
| s106 Funding                  | 302,746           | 302,746           | -                 | 302,746           | -                | -                | -              | -              |
| Other Revenue Reserves        | 564,300           | 564,300           | -                 | -                 | -                | -                | -              | -              |
| <b>Total</b>                  | <b>34,453,329</b> | <b>35,439,868</b> | <b>12,941,085</b> | <b>12,987,719</b> | <b>6,418,400</b> | <b>5,018,400</b> | <b>518,400</b> | <b>518,400</b> |