

Risk Matrix - CBC/CBH Stronger Partnership Programme

| The risk | | | Original risk score | | | | | Current risk score | | |
|---------------------------------|--|------------|---------------------|-----------------|-------|--|----------------------|--------------------|-----------------|-------|
| Risk ref. | Risk description | Risk Owner | Impact 1-5 | Likeli-hood 1-6 | Score | Controls | Date Completed | Impact 1-5 | Likeli-hood 1-6 | Score |
| Register subsection name | | | | | | | | | | |
| 1 | If we do not have the 'buy-in' to the programme objectives from CBC/CBH colleagues, then there will be resistance and low motivation to drive change & morale may be low | GE/DK/SS | 5 | 4 | 20 | Governance in place to ensure decisions can be taken; close working & good communication between partners, with objective mind-set; strong, clear steer from Joint Programme Board. | Under-way & on-going | 5 | 3 | 15 |
| 2 | If we have another wave of Covid-19 during the Autumn and Winter, then this may impact on the programme's capability to deliver outcomes | GE/DK/SS | 4 | 4 | 16 | Ongoing business continuity and operational response groups established which have the capability to respond to pressures; remote working established to ensure key meetings can take place, close working & communication between Joint Project Team to ensure continuity of cover if required. | Under-way & on-going | 4 | 3 | 12 |
| 3 | If the programme does not realise efficiencies, then this will impact negatively on the sustainability of CBC's financial position | GE/DK/SS | 3 | 3 | 9 | Monitoring of the delivery of agreed efficiencies & re-investment between CBC/CBH via Finance Workstream & programme governance | Under-way & on-going | 3 | 2 | 6 |
| 4 | If we do not have sufficient resources to work on the programme, as well as competing priorities in respective organisations, then this will lead to delays & loss of efficiencies | GE/DK/SS | 3 | 3 | 9 | Appropriate governance in place: joint programme board; project board & workstream groups with clear managing & monitoring of progress in place. This will enable early detection of delay & for action to be taken to resolve issues & barriers | Under-way & on-going | 3 | 2 | 6 |
| 5 | If the programme fails to deliver on the predicted improved outcomes & realisation of benefits, then this will lead to services to key stakeholders, including tenants, residents, communities & customers being impacted negatively | GE/DK/SS | 3 | 3 | 9 | Appropriate governance in place: joint programme board; project board & workstream groups with clear managing & monitoring of progress in place. This will enable early detection of delay & for action to be taken to resolve issues & barriers | Under-way & on-going | 3 | 2 | 6 |