



Housing, Homelessness & Rough Sleeping Strategy 2018-23



Action Plan Update 2021

Outcome 1: Increasing the provision of affordable housing

ACTION	TARGETS OR MILESTONES	TARGET DATE	LEAD/ PARTNERSHIPS
<p>We will use our housing supply working groups to oversee progress towards identifying sites and evaluating their suitability for acquisition and the delivery of affordable housing and private rented (PRS) accommodation</p>	<p>Pipeline of potential 106 acquisitions and land led schemes identified</p>	<p>Ongoing through 2021/22 and beyond</p>	<p>Lead Commissioner – Housing Services and Cheltenham Borough Homes via the following partnership arrangements:</p>
	<p>Emerging overarching CBC Housing Investment Plan to inform priorities for delivery of new homes</p>	<p>2021/22</p>	<p>Cabinet Member Working Group Strategic Housing Delivery Group Operational Working Group</p>
	<p>Target 65 Private Rented Homes delivered or in pipeline (CBH are currently reflecting on the reality of the strong market conditions we are experiencing locally to ensure we are well placed to meet this target)</p>	<p>Ongoing</p>	
	<p>Delivery target of 59 affordable homes of which it is anticipated that 41 of which will be ‘additionality’ (i.e. homes delivered over and above market forces alone).</p>	<p>2021/22</p>	
	<p>Delivery target of 130 affordable homes, of which it is anticipated that 96 will be ‘additionality’</p>	<p>2022/23</p>	

We will identify use of commuted sums and Homes England grant funding to enable delivery of affordable homes that might otherwise be unviable.	Identification of land and property that would not be viable for the delivery of affordable homes without the injection of commuted sums	Regular review and allocation during 2021/22	Lead Commissioner – Housing Services Cheltenham Borough Homes Other Registered Providers
We will ensure that appropriate governance arrangements are in place to enable delivery	Cabinet Approval of any changes to CBC-CBH Management Agreement and Articles of Association, if required. Review/clarify roles and responsibilities across CBC-CBH to support agility	2021/22 2021/22	Lead Commissioner – Housing Services Cheltenham Borough Homes
We will actively monitor development and show how CBC is delivering against housing requirement targets.	Via annual housing monitoring report	Winter 2021	Planning Policy
We will undertake a new Joint Core Strategy Housing Review	Draft Plan (reg.18) Pre-Submission (reg. 19) Submission to Secretary of State Adoption	Summer 2021 Winter 2022 Spring 2023 2023	Planning Policy Tewkesbury Borough Council Gloucester City Council
We will provide training to Members on planning, and identify other engagement activities which will be carried out on an annual basis	Timetable agreed Delivery of activities	Ongoing	Development Management
We will keep under review the Leader’s Allocations of Executive Functions to ensure it provides sufficient agility to enable the	Review as needed in light of future acquisition programme	2021/22	Lead Commissioner – Housing Services Property Services

acquisition of homes for affordable housing purposes			Cheltenham Borough Homes
We will ensure we have an up to date understanding of housing needs across the Borough, including the needs of older and/or frail people to help inform future planning policy	Housing with Care Strategy now in place Housing with Care District-focused Place-based Plans	2021/22	Housing Strategy & Enabling Planning Policy Other district authorities Gloucestershire County Council/NHS
We will increase transparency for developers regarding our expectations over the delivery of affordable homes, thereby speeding up the negotiation process on s106 agreements	Affordable Housing Supplementary Planning Document: Consultation Adoption – full council	Winter 2021/22 2022/23	Affordable Housing Partnership (CBC leading)
We will co-create a joint workplan with the recently refreshed and recruited Affordable Housing Partnership of Preferred Providers	Work plan agreed with Preferred Providers and LAs within the JCS area, to include: <ul style="list-style-type: none"> - Update to the JCS precedent s.106 agreement - Update to the JCS precedent s.106 Guidance Notes - Agree 6 monthly monitoring arrangements re preferred Provider outcomes 	Summer 2021 Summer/Autumn 2021 As above As above	Affordable Housing Partnership (CBC leading)

Outcome 2- Making best use of housing and improving our neighbourhoods

ACTION	TARGETS OR MILESTONES	TARGET DATE	LEAD/ PARTNERSHIPS
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We will roll out a programme of identification and inspection of HMOs across the borough to ensure that any remediation works are carried out, and to ensure that the management standards meet the regulatory requirements	Data collection completed and commencement of St Peter's Ward survey	2021/22	Enforcement Manager
	Prepare for St Pauls Ward Survey and associated data collection in connection with article 4 direction requirements.	March 2022	Enforcement Manager
We will jointly commission a county-wide housing condition survey	Specification agreed Procurement/tender Contract with successful provider and implementation	2021/22	Enforcement Manager
We will investigate whether CBC can adopt nationally described space standard for all new dwellings	Adopt as part of the JCS Review	2022	Planning Policy
We will reduce the number of homes with Health & Safety Hazards by identifying properties and ensure appropriate action is taken	We will aim to increase the safety of more than 600 homes during 2021/22	March 2022	Enforcement Manager
We will improve standards in the private rented sector through the council's accreditation scheme 'Fit for rent'	The Enforcement team will continue to make accreditation inspections on request in 2021/2022. The charge for inspection will be kept at £300 for 2021/2022.	Ongoing	Enforcement Manager
We will reduce the number of empty homes in the Borough	We will establish joint protocol arrangements with CBH over the potential acquisition of long term empty homes for use as affordable housing.	2021/22	Enforcement Manager

	<p>We will review internal resourcing with a view to increasing our focus on reducing the number of long term empty homes.</p> <p>Options for use of Compulsory Purchase Orders (CPOs) will continue to be explored on bringing the most difficult properties back into use in conjunction with formalised negotiation procedures.</p>	<p>2021/22</p> <p>Ongoing</p>	<p>Enforcement Manager</p> <p>Enforcement Manager</p>
<p>We will regularly monitor and review performance of the jointly commissioned Warm & Well scheme</p>	<p>Aim for c.40 energy efficiency measures to be implemented, with potential savings estimated to be c.£10,000 to those households benefiting</p>	<p>Spring 2022</p>	<p>Enforcement Manager</p>
<p>We will install new more thermally efficient windows and doors throughout all of our council homes</p>	<p>Completion of door renewal programme</p> <p>Completion of window replacement programme</p>	<p>March 2022</p> <p>March 2022</p>	<p>Cheltenham Borough Homes – Head of Technical & Investment Services</p>
<p>We will improve the energy performance of our council homes</p>	<p>c. 1000 remaining homes to have boilers replaced.</p> <p>We will provide individual support to tenants in relation to their energy usage, bills and savings where they are referred by their Tenancy Management Officer or the Benefits and Money Advisor to ensure that their properties are effectively insulated</p>	<p>March 2022</p> <p>Ongoing</p>	<p>Cheltenham Borough Homes – Head of Technical & Investment Services</p>

	We will undertake a pilot 'deep retrofit' of 2 low energy performing council homes as part of our successful bid for grant funding under the Social Housing Decarbonisation Fund Demonstrator Project	2021/22	Cheltenham Borough Homes – Head of Technical & Investment Services
	We will progress with our first carbon neutral 'pilot' scheme to redevelop a former garage site (providing 4 new council-owned affordable homes)	2022/23	Cheltenham Borough Homes – Head of Technical & Investment Services/Head of Development
	We will develop a Carbon Reduction Action Plan as part of CBC's declared climate emergency.	Autumn 2021	Cheltenham Borough Homes – Head of Technical & Investment Services
	SAP rating target 73	Spring 2023	
	All homes will have a minimum SAP rating of 60	Spring 2024	
We will implement an Asset Management modelling toolkit to understand the Net Present Value of our council homes, to enable the council to make more informed decisions about future investment options of our council homes.	Re-testing following installation of new QL Housing Management system	Summer/Autumn 2021	Cheltenham Borough Homes – Head of Technical & Investment Services
We will maintain compliance with the Decent Homes Standard and consider potential options for the	Identified as part of Capital Investment Programme	Ongoing	Cheltenham Borough Homes – Head of Technical & Investment Services

remaining non-traditional builds with a view to progressing with the most appropriate solutions	% of dwellings deemed non-decent target: 0.25%	Spring 2021	
We will undertake improvements to selected sheltered housing dwellings following outcome of commissioning review	Implementation of a new warden call system Implement a programme for the upgrade of communal finishes on remaining schemes – including the creation of two new community hubs at Popes Close in the town centre, and at Coopers Court, Charlton Kings	Spring 2022 2021/22	Cheltenham Borough Homes – Head of Technical & Investment Services
We will implement our Help to Move Scheme to incentivise downsizing	Implement following review of successful pilot during 2020/21	Ongoing	Cheltenham Borough Homes – Head of Housing Services

Outcome 3A - Tackling Homelessness

ACTION	TARGETS OR MILESTONES	TARGET DATE	LEAD/ PARTNERSHIPS
We will continue to work with CBH's Housing Options Team, and partners across the county, to keep under review emerging pressures and identify potential solutions to any increase in homelessness linked to COVID-19	Regular analysis of needs via relevant partnerships Potential allocation/reallocation of funding, as required	2021/22	Lead Commissioner – Housing Services CBH – Housing Options Team District Authorities across Gloucestershire Gloucestershire County Council Public Health
We will seek to embed the new housing interventions post into	Evictions reduced	2021/22	CBH – Housing Options Team

Supported Housing Services with a view to reducing potential evictions			Accommodation Based Support Providers
We will work with CBH's Housing Options Team to ensure any additional MHCLG funding opportunities are directed into homelessness prevention initiatives	Approval of new funding arrangements Target: 30 homelessness acceptances 360 positive homelessness prevention and reliefs 20 households in Temporary Accommodation (of which no more than 5 will be in B&B).	Winter 2021/22 2021/22 31 st March 2022	Lead Commissioner – Housing Services CBH - Housing Options Team
We will continue to work in partnership with other districts to support homeless households access PRS accommodation through the PRS Access Fund	Partnership Agreement in Place	complete	Housing Strategy & Enabling District Authorities across Gloucestershire CBH – Housing Options Team
We will review the Homeseeker Plus Choice Based Lettings Allocations Scheme	Consultation with stakeholders Approval of changes to policy	2020/21	Lead Commissioner – Housing Services/Housing Strategy & Enabling CBH - Housing Options Team Other district authorities across Gloucestershire
We will work with CBH Housing Options and low-level accommodation based support providers to ensure the implementation of fair and effective pathways to independent living.	Review of working practices against agreed KPIs	Ongoing	Lead Commissioner – Housing Services/Housing Strategy & Enabling Accommodation Based Support Providers

			CBH – Housing Options Team
We will regularly monitor the outcomes of the grant funded Gloucestershire Nightstop service in terms of its provision of emergency accommodation for young people.	6 Monthly Monitoring Meetings	Ongoing throughout term of 3 year grant (2021-24)	Housing Strategy & Enabling
Gloucestershire Nightstop will pilot a “Supported Lodgings” scheme that will provide safe, supported, settled accommodation placements in the homes of trained and vetted Landlord Providers	Monitor, review and Consider future long-term delivery options following outcomes of the ‘supported lodgings pilot’s scheme.	Autumn / winter 2021 - 2022	Gloucestershire Nightstop
We will monitor Cheltenham Borough Homes’ delivery of the council’s Housing Options Service to ensure it is supporting key outcomes and increase its transparency/accountability	Quarterly performance meetings Agreed reporting format for dissemination to agencies within the council’s Housing & Support Forum	Ongoing Ongoing	Housing Strategy & Enabling Lead Commissioner – Housing Services CBH - Housing Options Team Housing & Support Forum
We will re-tender the advice & inclusion contract which forms a key part of the council’s housing and homelessness strategy in tackling and preventing homelessness.	Review specification & KPIs Consultation with key partners Approvals in place to retender Finance in place Offer of contract New service begins	Summer 2021 Summer 2021 Autumn 2021 January/Feb 2022 January/Feb 2022 April 2022	Lead Commissioner – Housing Services Housing Strategy & Enabling
We will ensure that we make best use of Discretionary Housing Payments to support households who are in a short term crisis	Review outcomes from new protocol arrangements agreed between CBH – Housing Options Team and CBC – Revenue Benefits Team	Quarterly performance meetings	Housing Strategy & Enabling CBH – Housing Options Team CBC – Revenue Benefits Team

	Ongoing awareness raising and sharing of outcomes/expenditure to date via Housing Support & Forum	Quarterly partnership meetings	
In the event of our MHCLG allocated DHP funding running out, we will apply for the MHCLG for approval to allocate funding from the council's Housing Revenue Account to top up Discretionary Housing Payments for our council tenants	Regular review of spend against budget	Ongoing	s.151 officer/ Head of Revenues and Benefits Housing Strategy & Enabling Cheltenham Borough Homes
We will develop alternative accommodation options for care leavers and ensure consistency for care leavers across the six districts	We will review the Southwark Protocol (joint working arrangements between the county and district councils for homeless 16-17 year olds Clarity of offer via updated Homeseeker Plus Policy Review of working practices generally – via Task & Finish Group, reporting into county-wide Strategic Housing Partnership	2021/22 2021/22 2021/22	CBH – Housing Options Team District Authorities Gloucestershire County Council Homeseeker Management Board Strategic Housing Partnership
We will review emergency accommodation provision for the homeless (standards and location)	Consideration and potential implementation of new options with a view to improving standards and increasing choice	2021/22	CBH Housing Options Team
We will ensure we remain compliant with the Chartered Institute of Housing's 'Making a Stand' initiative to support victims of domestic abuse	Key initiatives implemented, as part of the pledge Annual review of Domestic Abuse Policy	Ongoing 2022/23	CBH – Community Services CBH – Community Services

We will work with Housing Options and other partners to ensure delivery of the MHCLG 2020-2021 funding 'to support victims of DA and their children within safe accommodation'	Quarterly monitoring outcomes of county-wide Domestic Abuse Interventions Officer (12 month fixed term post) sitting within Cheltenham's Housing Options Team	2021/22	CBH – Housing Options Team Housing Strategy & Enabling Gloucestershire County Council District Authorities
We will support the implementation of the new Domestic Abuse Act via the development of new partnership and commissioning arrangements	New Partnership arrangements in place across county Agreement on district based commissioning arrangements	2021/22	Housing Strategy & Enabling Gloucestershire County Council District Authorities
We will continue to work with ex-offenders who are homeless to help explore alternative housing solutions balancing risks and taking account of the needs of the local area	Keep under review existing pathways	Ongoing	CBH – Housing Option Team
We will build positive relations with quality care mental health services to support a joined-up approach to safeguarding.		ongoing	CBH – Community Services
We will work with voluntary agencies via our Housing & Support Forum and involve people with lived experience in the forum to help shape future service delivery.	Identification of potential recruits to the Housing & Support Forum	2021	Housing Strategy & Enabling Housing & Support Forum
We will implement the new county homelessness partnerships to plan for and to support the delivery of housing and homelessness services	Terms of References agreed Partnerships in place and reporting mechanisms established Review of Partnerships	Spring/Summer 2021 Autumn 2021	Lead Commissioner – Housing Services District Partners

Cheltenham Housing Aid Centre will actively seek funding to ensure their Doorway Project (which offers specialist housing advice to vulnerable people) can continue	Funding opportunities identified	Spring 2022	CHAC
Cheltenham Housing Aid Centre will deliver life skill workshops to people who are ready to live independently and who currently live in supported housing.	Funding secured	March 2022	CHAC/Supported housing providers
Cheltenham Housing Aid Centre will seek to identify other partnerships that may benefit from the life skill workshops	Secure key partners	March 2022	CHAC/Other potential users of the service.

Outcome 3B – Tackling Rough Sleeping

ACTION	TARGETS OR MILESTONES	TARGET DATE	LEAD/ PARTNERSHIPS
We will work with CBH's Housing Options Team, and partners across the county, to keep under review emerging pressures and identify potential solutions to increases in rough sleeping arising from COVID-19	Regular analysis of needs via operational leads	2021/22	Lead Commissioner – Housing Services
	Allocation/Reallocation of funding	2021/22	CBH – Housing Options Team District Authorities across Gloucestershire
	Agreement with Registered Providers for potential Housing Led model, using social housing.	Ongoing through 2020/21	Gloucestershire County Council
	Other pathways and opportunities explored via county-wide housing supply cell and complex case cell.		Public Health
We will work collaboratively with partners to ensure previously			Housing Strategy & Enabling

<p>awarded funding is implemented effectively across the borough, by reviewing outcomes. This includes the rolling out of additional funding and (re)commissioning of the following services:</p> <p>Somewhere safe to stay and navigator funding (Safe places to bring people off the streets and undertake assessments to connect to correct housing options/support services for those with complex needs/co-existing conditions)</p> <p>Housing First/Enhanced Housing Support Services</p> <p>Support services relating to the new NSAP (Next Steps Accommodation Programme)</p> <p>Assertive Outreach services to support rough sleepers into accommodation</p>	Review/create specifications, KPIs and evaluation criteria for each of the proposed services	Summer 2021	<p>District Authorities and County Council</p> <p>Clinical Commissioning Group/health</p> <p>Police and Crime Commission</p> <p>County-wide housing partnerships</p>
	Retender and evaluation		
	Offer of contracts	August 2021	
	New service in place	1 st October 2021	
	Simultaneous schedule and timeline as for somewhere safe to stay and navigator services	As above	
	Review specification and price Agreement across key partners if uplift in price is recommended	Summer 2021	
	Review evaluation criteria	Summer/Autumn 2021	
Retender and evaluation	Autumn/Winter 2021/22		
Offer of contract	Winter 2022		

	<p>New service in place</p> <p>Monthly partnership meetings to review performance/monitor outcomes for above services</p> <p>Target: Rough sleeper estimate/count: 5 or under</p>	1 st April 2022.	Programme Management Group (county-wide)
We will seek to ensure future funding opportunities are actively sourced.	<p>As opportunities arise these will be picked up via monthly partnership meetings. This will include:</p> <p>RSI5 (Rough Sleeper Initiative funding for 2022/23)</p>	2021/22	<p>Housing Strategy & Enabling</p> <p>District Authorities and County Council</p> <p>Clinical Commissioning Group/health</p> <p>Police and Crime Commission</p>
We will review outcomes from the 2020/21 (severe weather emergency protocol) and agree any necessary adjustments ahead of winter 2021/22	<p>Approach to winter 2020/21 SWEP agreed</p> <p>To incorporate feedback about Homeless Link recommendations.</p> <p>Potential for a summer section to be added</p> <p>To link with specification of outreach service ahead of retender (detailed above)</p>	Autumn 2021	<p>Housing Strategy & Enabling</p> <p>District Authorities</p>
We will support the Assertive Outreach Team in coordinating an	Mechanism agreed with partners on this year's street count	Autumn 2021	Housing Strategy & Enabling

annual count or estimate of the number of people rough sleeping throughout Cheltenham			District authorities P3
We will support the implementation of Billy Chip, in line with Council's motion in March 2021	<p>Include BA Hope foundation/relevant partners within Cheltenham's Housing & Support Forum for the sharing of new ideas</p> <p>Increase Billy Chip's profile by providing space on the council's website listing venues and other relevant information</p>	<p>Ongoing</p> <p>Reviewing timing in light of restrictions associated with covid-19</p>	Housing Strategy & Enabling
We will publish and implement operational rough sleeper delivery plan	Updated and published quarterly	2021 onwards	Housing Strategy & Enabling
We will review the implementation of the 6 CBC-owned Housing Led dwellings that have been provided for rough sleepers who have complex needs.	Pathways and opportunities explored via partnership meetings and complex case cell.	Oct 2021	<p>CBH</p> <p>P3</p> <p>Lead Commissioner – Housing Service</p>
We will monitor the outcomes of the link worker role to engage with people who are rough sleeping with complex needs	Review Protect Funding	June 2021	<p>Housing Strategy & Enabling</p> <p>P3</p>

Outcome 4 – Improving the health and wellbeing of our communities

ACTION	TARGETS OR MILESTONES	TARGET DATE	LEAD (in bold) / PARTNERSHIPS
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We will ensure that future communities established on the strategic urban extensions are cohesive and sustainable.	We will review the potential inclusion of new Preferred Providers to the JCS Affordable Housing Partnership	Winter 2021/22	Lead Commissioner – Housing Services Tewkesbury & Gloucester District Authorities Preferred Registered Providers
We will review viability options for the potential regeneration of homes in the west of Cheltenham	Development & Regeneration Strategy (sitting within the council’s overarching Housing Investment Plan) Scoping work to inform proposals for potential investment, including community development/engagement in priority areas	2021/22 2021/22 (and beyond)	Lead Commissioner – Housing Services Cheltenham Borough Homes
We will review existing lettings plans to ensure that an appropriate balance is being achieved between meeting housing need and ensuring communities are cohesive and sustainable	Lettings Plans reviewed and updated	2021-23	Housing Strategy & Enabling CBH – Community Services
We will support the implementation of ‘Welcome to the Future – A local model for building socially sustainable communities’ as a model for social sustainability	We will explore how we can incorporate this model within a future Affordable Housing Supplementary Planning Document	2022/23	Housing Strategy & Enabling Planning Policy
We will implement a suite of initiatives for our tenants to: - reduce social isolation and improve overall health & wellbeing,	6 monthly Community Investment Impact reports	2021/22	CBH – Community Services

<ul style="list-style-type: none"> - improve access into education, training and employment, - ensure residents feel safe in their community, and - ensure tenants are involved and engaged both in CBH and in the community 			
<p>We will be the district housing representative on the Gloucestershire Mental Health and Wellbeing Partnership Board. This will support the implementation and awareness of the Gloucestershire Mental Health & Wellbeing Strategies and action plans including the Mental Health Crisis Care Concordat and the Gloucestershire Suicide Prevention Action Plan.</p>	Regular review of outcomes	Quarterly Partnership Meetings	<p>Housing Strategy & Enabling Gloucestershire County Council District Authorities</p>
<p>We will continue to review arrangements with UK Visas and Immigration (UKVI) to source private rented accommodation in Cheltenham for asylum seekers</p>	Agree any changes to number of households being accommodated will be supported by Cabinet Member - Housing	Oct 2021	<p>Housing Strategy & Enabling UKVI GARAS</p>
<p>We will review grant funding arrangements for GARAS to support both refugees and asylum seekers living in Cheltenham</p>	Officer decision published, in consultation with Cabinet Member – Housing	2021/22	Housing Strategy & Enabling
<p>We will examine measures to reduce furniture poverty</p>	<p>Asset Mapping & gap analysis</p> <p>Potential solutions identified</p>	<p>Summer 2021</p> <p>Autumn/winter 2021-22</p>	<p>Housing Strategy & Enabling</p> <p>Furniture Poverty Group</p>

We will promote awareness and take up of the council's Lifeline Alarm Service	Range of promotion initiatives implemented throughout the year.	Ongoing	Enforcement Manager
	Move current paper based customer data file to an electronic format within Uniform or other.	2021/22	
	Introduction of an internet based application process, following initial mapping exercise.	2021/22	Enforcement Manager
We will promote the awareness and uptake of assistive technology to help improve the wellbeing, safety and independence of residents in Cheltenham	Upgrade existing customers from Lifeline 400 units to new digitally compatible units in preparation to the digital switch over.	March 2022	Enforcement Manager
We will work with key partners on a developing a range of initiatives that supports independent living	Evaluation of county-wide Frailty Housing Officer (with a view to quantifying savings to health and social care system)	complete	Gloucestershire County Council/health
	We (CBH) will continue to work with CCG to source psychological interventions to address complex trauma	ongoing	Gloucestershire County Council/health CBH – Community Services
	We will explore the potential for Health Impact Assessment Toolkit to be introduced to assist developers in their plans for delivering homes on large sites	2021/22	Gloucestershire County Council/health District Authorities Lead Commissioner – Housing Services Planning Policy
	We will continue to promote the Home sharing scheme, where an	2021/22	Gloucestershire county council/health District Authorities

	<p>older person can share their house with a young person in return for 10 hours of support a week, with a view to increasing the number of pairs during 2020/21.</p> <p>We will undertake research to identify new ways by which active communities can be developed which support people to live independently in line with the Gloucestershire Integrated Care System Aim – i.e. to support people to stay healthy and independent and develop active communities that promote prevention/ self-care.</p> <p>We will consult with residents and implement a range of enhancements to create additional older peoples’ community hubs within two of CBC’s sheltered housing schemes, following a successful bid for Better Care Funding</p>	<p>2021/22 (and ongoing)</p> <p>2021-2022</p>	<p>Gloucestershire county council/health</p> <p>District Authorities</p> <p>Lead Commissioner – housing services</p> <p>Head of Communities – CBH</p>
<p>We will facilitate large scale adaptations through the availability of means tested Disabled Facilities Grants and work with districts and Gloucestershire County Council to bring about a more consistent approach to how adaptations are provided across the county</p>	<p>The DFG Forum will continue to develop a Hub and Spoke approach to bring the 6 districts together</p>	<p>2021/22</p>	<p>District Authorities</p> <p>Gloucestershire county council/health</p>

We will invest in improvements to the stock of park homes in the county, including Cheltenham	Insulate 167 homes across the county (16 within Cheltenham) using the additional DFG funds agreed by the DFG forum.	2021/22	District councils, County council, Health, Severn Wye Energy Agency
We will increase support for people receiving treatment for cancer re benefits advice	Ongoing funding and monitoring outcomes of a CAB adviser in Cheltenham General Hospital	2021/22	District councils, County council, Health, CAB