

BUDGET STRATEGY						
	2018/19	2019/20	2020/21	2021/22	2022/23	Total 2019/20 to 2022/23
Total Current MTFS Funding Deficit	1,629,558	2,018,744	2,448,559	1,795,600	1,323,223	7,586,126
1. Place and Growth						
Transformation of Regulatory & Environmental Services delivery	157,500	50,000	50,000			100,000
Review of fees & charges and income generation opportunities	50,000	50,000	50,000	50,000	50,000	200,000
Car Parking Strategy - volume / price analysis		550,000				550,000
Environmental Services efficiencies		200,000				200,000
Place and Growth target			250,000	400,000	600,000	1,250,000
Total	207,500	850,000	350,000	450,000	650,000	2,300,000
2. People and Change						
Revenues and Benefits restructure	80,000	40,000				40,000
L&C Review - trust savings		100,000	93,500			193,500
Publica savings		40,000				40,000
Modernisation Programme			100,000	200,000		300,000
Total	80,000	180,000	193,500	200,000	0	573,500
3. Finance and Assets						
Additional Depot rent - Ubico	25,000					
Investment portfolio income generation - direct purchase	50,000	340,000				340,000
Local Council Tax Support scheme		40,000				40,000
Treasury Management activity	240,000					
LGPS up-front payment discount	114,000	161,000				161,000
Municipal offices - relocation and site regeneration		50,000				50,000
Finance and Assets target			250,000	250,000	800,000	1,300,000
Total	429,000	591,000	250,000	250,000	800,000	1,891,000
4. Use of Reserves						
* Use of Budget Strategy (Support) Reserve	913,058	397,744	1,655,059	895,600		2,948,403
Total	913,058	397,744	1,655,059	895,600	0	2,948,403
Total Identified Savings/Income	1,629,558	2,018,744	2,448,559	1,795,600	1,450,000	7,712,903
Target one-off underspend to boost budget strategy reserve						
Shortfall / (Surplus) against MTFS Funding Gap	0	0	0	0	(126,777)	(126,777)

NB: traffic lights denote risk associated with delivery