

BRIDGING THE GAP STRATEGY								
	Approved Savings	2014/15	2015/16	2016/17	2017/18	2018/19	Total	
MTFS Gap		1,409,200	902,000	1,186,500	655,500	644,500	3,388,500	
<b>Total Current MTFS Funding Deficit</b>		<b>1,409,200</b>	<b>902,000</b>	<b>1,186,500</b>	<b>655,500</b>	<b>644,500</b>	<b>3,388,500</b>	
<b>Organisational changes</b>								
Staff restructures								
- Customer services / facilities management re-organisation		34,300					0	
Built Environment Management Restructure		12,100					0	
Senior Management Team review		156,400	43,600				43,600	
<b>Shared Services</b>								
Additional waste target			45,400				45,400	
Efficiency gain on procurement							0	
- Bank Tender			5,000				5,000	
<b>Commissioning</b>								
L&C Review - trust savings		125,900	281,700	231,500	150,500	43,000	706,700	
ICT Review - per business case to Cabinet 11/12/12		121,300	80,000				80,000	
ICT Review - server room rationalisation / infrastructure savings		31,000	7,000				7,000	
Ubico		117,000						
Green Environment		20,000						
Public Protection & Private Sector Housing Review			120,000	45,000			165,000	
Joint Management Unit for Waste					100,000		100,000	
<b>Income</b>								
Planning fee income rise 15%								
BRR additional income through pooling				50,000	50,000		100,000	
BRR additional income through growth above 3%				100,000	100,000		200,000	
Fees & Charges Review inc. concessions				30,000			30,000	
<b>Asset Management</b>								
Remove annual increase contribution to Programme Maintenance Reserve								
Rationalisation of asset portfolio					30,000		30,000	
Accommodation Strategy				100,000		100,000	200,000	
<b>Other</b>								
Supplies & services savings								
1. Corporate training budget	*	2,000					0	
2. LGA - reduced membership costs	*		300				300	
3. Target saving		10,000	10,000				10,000	
Additional recharge to HRA / CBH post HRA reform & revision to SLAs							0	
Reduction in Everyman Grant	*	5,000	5,000				5,000	
Reduction in grant to Oakley & Hesters Way Regeneration Partnerships	*	4,000	4,000				4,000	
Additional allotment sites	*						0	
Reduction in revenue contribution to capital outlay (RCCO)		200,000					0	
Use of NHB to support Base Budget		450,000					0	
Cheltenham Borough Homes contribution to Community Development		64,400					0	
<b>Efficiency savings Target yet to be identified</b>		<b>55,800</b>	<b>300,000</b>	<b>630,000</b>	<b>225,000</b>	<b>501,500</b>	<b>1,656,500</b>	
<b>Total Savings/Income over MTFS</b>		<b>1,409,200</b>	<b>902,000</b>	<b>1,186,500</b>	<b>655,500</b>	<b>644,500</b>	<b>3,388,500</b>	
<b>shortfall / (surplus) against MTFS Funding Gap</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

\* Denotes savings previously approved.

NB: traffic lights denote risk associated with delivery