	Original	2013/14 Original Revised £ £		2015/16 Project £	2016/17 ions <u>£</u>	
EXPENDITURE	=	=	<u>£</u>	=	<del>-</del>	
General & Special Management	1,883,600	1,922,800	1,964,600	1,919,600	1,801,100	
ALMO Management Fee	4,698,400	4,698,400	4,914,300	4,988,000	5,100,200	
ALMO Service Improvement	1,000,000	1,000,000	4,514,500	4,300,000	0,100,200	
Rents, Rates, Taxes and Other Charges	35,100	40,100	45,200	45,500	45,900	
Repairs & Maintenance	3,903,000	4,053,100	3,961,000	4,020,000	4,130,600	
Provision for Bad Debts	320,000	200,000	251,000	324,000	400,000	
Interest Payable	1,684,700	1,684,700	1,684,700	1,684,700	1,684,700	
Depreciation of Dwellings	5,157,800	5,206,600	5,322,400	5,446,200	5,582,000	
Depreciation of Other Assets	108,400	106,200	129,600	140,900	152,000	
Debt Management Expenses	80,900	80,900	81,700	82,500	82,500	
Rent Rebate Subsidy Limitation	41,400	41,400	20,700	0	0	
TOTAL	18,913,300	19,034,200	18,375,200	18,651,400	18,979,000	
			, ,	, ,	<u> </u>	
INCOME						
Dwelling Rents	18,359,300	18,198,600	18,873,300	19,418,100	19,995,400	
Non Dwelling Rents	443,500	432,200	433,500	438,600	443,100	
Charges for Services and Facilities	755,200	780,800	815,000	826,100	837,100	
Supporting People Grant	130,000	130,000	110,000	90,000	90,000	
Feed in Tariff from PV Installations	0	13,000	63,000	186,000	190,000	
TOTAL	19,688,000	19,554,600	20,294,800	20,958,800	21,555,600	
NET INCOME FROM SERVICES	-774,700	-520,400	-1,919,600	-2,307,400	-2,576,600	
Amortised Premiums/Discounts	-10,100	-10,100	-10,100	-10,100	-7,300	
Interest Receivable	-35,200	-25,900	-42,500	-42,500	-42,500	
NET OPERATING INCOME	-820,000	-556,400				
			-1,972,200	-2,360,000	-2,626,400	
Annuantiationa		,	-1,972,200	-2,360,000	-2,626,400	
Appropriations  Povenue Contributions to Conite!	1 214 200	,			, ,	
Revenue Contributions to Capital	1,214,200	579,500	1,857,000	2,095,900	2,496,000	
	1,214,200 -108,400	,			, ,	
Revenue Contributions to Capital		579,500	1,857,000	2,095,900	2,496,000	
Revenue Contributions to Capital Transfer from Major Repairs Reserve	-108,400	579,500 0	1,857,000	2,095,900	2,496,000	
Revenue Contributions to Capital Transfer from Major Repairs Reserve HRA Surplus/(Deficit) carried to reserves	-108,400 -285,800	579,500 0 -23,100	1,857,000 0 115,200	2,095,900 0 264,100	2,496,000 0 130,400	
Revenue Contributions to Capital Transfer from Major Repairs Reserve  HRA Surplus/(Deficit) carried to reserves  Revenue Reserve brought forward	-108,400 -285,800 3,113,000	579,500 0 -23,100 3,561,900	1,857,000 0 115,200 3,538,800	2,095,900 0 264,100 3,654,000	2,496,000 0 130,400 3,918,100	
Revenue Contributions to Capital Transfer from Major Repairs Reserve  HRA Surplus/(Deficit) carried to reserves  Revenue Reserve brought forward	-108,400 -285,800 3,113,000	579,500 0 -23,100 3,561,900	1,857,000 0 115,200 3,538,800 3,654,000	2,095,900 0 264,100 3,654,000 3,918,100	2,496,000 0 130,400 3,918,100 4,048,500	
Revenue Contributions to Capital Transfer from Major Repairs Reserve  HRA Surplus/(Deficit) carried to reserves  Revenue Reserve brought forward  Revenue Reserve carried forward	-108,400 -285,800 3,113,000	579,500 0 -23,100 3,561,900	1,857,000 0 115,200 3,538,800	2,095,900 0 264,100 3,654,000	2,496,000 0 130,400 3,918,100	
Revenue Contributions to Capital Transfer from Major Repairs Reserve HRA Surplus/(Deficit) carried to reserves Revenue Reserve brought forward Revenue Reserve carried forward  Average Rent:- Increase 1st April 2013	-108,400 -285,800 3,113,000	579,500 0 -23,100 3,561,900 3,538,800	1,857,000 0 115,200 3,538,800 3,654,000	2,095,900 0 264,100 3,654,000 3,918,100	2,496,000 0 130,400 3,918,100 4,048,500 3.25%	
Revenue Contributions to Capital Transfer from Major Repairs Reserve HRA Surplus/(Deficit) carried to reserves Revenue Reserve brought forward Revenue Reserve carried forward  Average Rent:-	-108,400 -285,800 3,113,000	579,500 0 -23,100 3,561,900	1,857,000 0 115,200 3,538,800 3,654,000	2,095,900 0 264,100 3,654,000 3,918,100	2,496,000 0 130,400 3,918,100 4,048,500	

## MAJOR REPAIRS RESERVE

	2013/ Original	14 Revised	2014/15 Estimate	2015/16 Project	2016/17 ctions <u>£</u>	
	£	£	£	<u>£</u>		
Balance brought forward	0	399,100	0	0	0	
Depreciation of Dwellings Depreciation of Other Assets	5,157,800 108,400 5,266,200	5,206,600 106,200 5,711,900	5,322,400 129,600 5,452,000	5,446,200 140,900 5,587,100	5,582,000 152,000 5,734,000	
Utilised to fund Capital Programme Transfer to HRA re Other Assets	-5,157,800 -108,400	-5,711,900 0	-5,452,000 0	-5,587,100 0	-5,734,000 0	
Balance carried forward	0	0	0	0	0	

## HRA CAPITAL PROGRAMME

	2013/ Original	14 Revised	2014/15 Estimate	2015/16 Project	2016/17
	£	£	£	<u>£</u>	<u>£</u>
EXPENDITURE					
Property Improvements & Major Works (see detail at Appendix 4)	5,762,000	6,331,400	7,739,000	7,373,000	7,920,000
Adaptions for the Disabled	400,000	450,000	400,000	400,000	400,000
Environmental Works (Tenant Selection)	60,000	60,000	60,000	60,000	60,000
Repurchase of Shared Ownership Dwellings	50,000	50,000	50,000	50,000	50,000
Contribution to ICT infrastructure	200,000	200,000			
	6,472,000	7,091,400	8,249,000	7,883,000	8,430,000
FINANCING					
Capital Receipts	100,000	800,000	940,000	200,000	200,000
HRA Revenue Contribution Major Repairs Reserve	1,214,200 5,157,800	579,500 5,711,900	1,857,000 5,452,000	2,095,900 5,587,100	2,496,000 5,734,000
, , , , , , , , , , , , , , , , , , , ,	6,472,000	7,091,400	8,249,000	7,883,000	8,430,000

PROPERTY IMPROVEMENT & MAJOR WORKS											
Description of works	2013/14	2014/15	2015/16	2016/17							
EXTERNAL IMPROVEMENTS	908,000	810,000	770,000	770,000							
INTERNAL IMPROVEMENTS	344,500	432,000	432,000	432,000							
PATHS, FENCES & WALLS	100,000	100,000	100,000	100,000							
WORKS TO BUILDING FABRIC	237,100	150,000	150,000	150,000							
PV INSTALLATIONS & OTHER SUSTAINABILITY MEASURES	1,288,000	2,450,000	100,000	100,000							
NON TRADITIONAL PROPERTIES	20,000	-	250,000	250,000							
RENEWAL OF HEATING SYSTEMS	335,000	375,000	401,000	616,000							
MAJOR REFURBISHMENTS TO VOID PROPERTIES	544,100	325,000	325,000	325,000							
WINDOWS & DOORS	125,000	125,000	3,000,000	3,500,000							
ASBESTOS	75,000	100,000	100,000	100,000							
SHELTERED ACCOMMODATION	50,000	80,000	60,000	65,000							
NEIGHBOURHOOD WORKS	773,700	400,000	400,000	400,000							
DOOR ENTRY SCHEMES	30,000	18,000	18,000	44,000							
STRUCTURAL WORKS	100,000	100,000	100,000	100,000							
CARBON MONOXIDE DETECTORS	50,000	50,000	-	-							
FIRE PROTECTION	234,900	228,000	223,000	223,000							
LIFTS	76,000	101,000	181,000	-							
SCOOTER STORES	30,000	30,000	30,000	-							
INTERNAL COMMUNAL IMPROVEMENTS	100,000	100,000	100,000	100,000							
GARAGE IMPROVEMENTS	204,500	100,000	100,000	100,000							
CONCRETE REPAIRS	144,500	-	-	-							
COMMERCIAL PROPERTIES	15,800	-	-	-							
NEW BUILD SITE INVESTIGATION & APPRAISAL	90,300	-	-	-							
ST PAULS PHASE 2 TRANSFORMATIONAL IMPROVEMENTS	-	540,000	-	-							
SITE ASSEMBLY FOR NEW BUILD	-	600,000	-	-							
FEE FOR MANAGING PROGRAMME	455,000	525,000	533,000	545,000							
TOTAL BUDGET	6,331,400	7,739,000	7,373,000	7,920,000							

## HOUSING REVENUE ACCOUNT - RENTS & CHARGES

10.00	10.00	Guest Bedrooms (per night)
TBC TBC	4.88 6.71	Cumming Court 1 person flat 2 person flat
TBC TBC	7.90 10.65	Communal Heating Schemes (52 wk basis) Gas 1 person flat 2 person flat
27.53	26.68	Garages (per month)
87.35 80.63	83.97 77.51	Dwelling Kents (average) 48 wk basis 52 wk basis
2014/15 £	2013/14 £	

## Service Investment - Progress Statement

New Business Advisor Housing options and spa lettings Staff time for existing staff members	New	Total for Partnerships & Communities	Other Cheltenham Open Door Community Investment Grants Digital Inclusion Initiatives	Partnerships & Delivery of Services & Projects for Young People:  Communities Project to increase young people engagement, skills and aspirations	Total for Vulnerable People	Other Establishment of Youth Café in St Pauls and on-going cost	Expansion of Employment Services to Tenants Appointment of 3 CBH Apprentices across CBH Training Hub - formal and informal learning	Service transformation plan Service transformation plan	Activity co-ordinator for community hubs	Vulnerable Establishment of Community Hub for People with a Disability People 1 pilot community hub	Expansion of Community Hubs for Older People Enhanced Establish 2 community hubs in Sheltered Housing	Total for Welfare Reform	Raising Awareness (to include £2k for screens at HWRC & Oakley) Information Technology: One-off hardware & on-going maintenance Payment Methods - Review & Implementation My Move Scheme	Welfare Reform Resources:  Benefit and Money Advisor Housing Revenue Officer Additional Employment Initiative Officer Customer Profiling work done by IT		Investment Pot Activity 20
				<b>People :</b> nt, skills and aspirations		on-going cost	nants >BH			ple with a Disability	<b>People</b> rusing		ns at HWRC & Oakley) con-going maintenance on			
	10,000 - 15,288 49,050	1,124	1,124		46,238	8,900	1,288 1,950	20,000	6,850	2,625	4,625	135,620	5,000 13,111 5,000 35,000	31,900 16,106 29,068 435	Budget £	2013/14
40 660	10,000 9,450 8,365 12,845	99,964	2,064 68,400 17,500	12,000	98,587	8,600	13,437 1,750	25,000	28,300	9,000	12,500	114,148	2,000 5,559 15,000	32,554 29,001 30,034	Budget £	2014/15
	10,000 12,600 -	95,400	1,500 64,400 17,500	12,000	92,061	8600	15,761 2,000	15,000	29,200	9,000	12,500	105,323	5,448	33,543 30,386 30,946	Budget £	2015/16
137,598	30,000 22,050 23,653 61,895	196,488	4,688 132,800 35,000	24,000	236,886	26,100	30,486 5,700	60,000	64,350	20,625	29,625	355,091	7,000 24,118 5,000 55,000	97,997 75,493 90,048 435	Budget £	Total